Report To:	Management Committee Meeting
Agenda Item:	5.1 Minute of Management Committee Meeting of 21 February 2024
Prepared By:	Joyce Orr, Director
Date Prepared:	26 February 2024
Meeting Date:	17 April 2024 at 6.15pm – PHA Office in Person & Teams

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P-In Person, T-Teams

## **Present Due:**

Morven Baigent (MB) Co-optee - P Linda Devlin (LD) - P Jamie Graham (JG) - T Frazer Lord (FL) - T Lyndsey Robinson (LR) - P David Syme (DS) - P - Chair of Meeting

Anna Welsh (AW) - P

Apologies:

Richard Bolton (RB)
Aarti Passi (AP) Co-optee
Daniel Martyn (DM)
Laura Nahar (LN)

Absent:

Leave of Absence: J Brechany (Mar 24) Josephine McGinty (Feb 24) In Attendance Due:

Karen Byrne, HSM - P Isobel Ferguson, FCSO - P Calum McLeod, SMO - P Robert McGinlay, FMD - P Joyce Orr, Director - P Robert Reid, SHO - P

D and H Jagpal, ILS – arrived 6.25pm - P

**Observers Due:** 

All papers issued in advance of meeting unless detailed in minute.

The meeting started at 18:15. The Chair welcomed everyone to the meeting. It was advised that ILS were running late so the meeting would advance the agenda until they arrived.

## 2. Declaration of Interest

The Chair reminded committee and staff to declare as appropriate with reminder of confidentiality and collective responsibility.

## **Declarations:**

Nothing declared.

# 3. Decisions/Approvals Report

Committee noted the decisions/approvals report issued 23/02/2024 to ensure all decisions required are considered and made.

4. DPO Annual Report 2023-24	Lead	Due By
This Item followed after agenda Item 6.1.		
Daradjeet Jagpal (DJ), Information Law Solutions, presented the annual report		
to Committee. DJ detailed work undertaken over the previous year. DJ		
explained the data security work undertaken and commended the approach of		
Pineview staff to deal with matters urgently and correctly when incidents		
occurred. DJ advised that there had been no complaints to the ICO and no enforcement action taken by the ICO in relation to Pineview during the period,		
and that ILS only had reason to liaise with the ICO on behalf of Pineview on		
one occasion.		
DJ explained the impending legislative changes including the Data Protection		
and Digital Information Bill making its way through the UK Parliament, and a		
Private Members Bill being introduced to the Scottish Parliament, with the		
intention of making changes to the FOISA. DJ advised that Pineview's		
practices, policies and procedures will be reviewed once the final version of		

these are known, with existing the G.05 Data Protection Policy recommended		
for review without change meantime.		
Committee considered the removal of the DPO requirement and the new		
requirement for a "Senior Responsible Individual" (SRI).		
DJ explained that the ILS service also covered FOI and EISR work with		
Pineview. DJ advised that the number of requests received by Pineview was		
lower than that for most other clients. However, DJ advised there was no		
concern regarding this and it could perhaps be explained due to the open and		
transparent nature of Pineview and so much information being publicly		
available on the Pineview website. DJ confirmed that there have been no		
complaints to the Scottish Information Commissioner (SIC) and no enforcement		
action or decision notices taken or issued by the SIC in relation to Pineview.		
DJ advised that this was a positive position, particularly against a background		
of increasing numbers of RSLs now being investigated by the SIC.		
Decisions Made:		
<ul> <li>Pineview's data protection and information provision practices, policies and</li> </ul>	DPO/IF	TBC
procedures will be reviewed as the different ongoing legislative changes are	2. 0/	.20
finalised for implementation.		
<ul> <li>Staff will consider the requirement of an SRI and bring a report back to</li> </ul>	DPO/IF/	11/09/24
committee with proposals for committee to consider for this.	JO	11,00,21
<ul> <li>➤ G.05 Data Protection Policy – approved without change.</li> </ul>	IF	10/04/24
approved mined change.		. 0, 0 .,
Committee confirmed the assurance provided to them by the report and the		
service provided by ILS. Committee confirmed all other matters noted and no		
additional queries to raise. ILS were thanked for attending the meeting and		
they left the meeting at 6.50pm.		
5. Minutes of Previous Meeting(s) / Matters Arising	Lead	Due By
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Committee thanked staff for updates and confirmed all other matters noted and no additional queries to raise.		
6. Reports Requiring Decision/Approval/Discussion	Lead	Due By
6.1 Management Accounts to 31/12/2023	Leau	Due by
The Chair requested RM present the management accounts and advise on any matters to bring to committee's attention and any decisions required.  Committee noted strong cash position and estimated cashflow for the year ahead. RM reminded meeting that there was no allowance for EESSH2 within costs, which will impact on cash position when considered. Committee considered benchmarking of outcomes. RM confirmed no covenant compliance concerns. Committee considered the answers to the questions raised in Decision Time on the management accounts, including welfare rights expenditure, bad debts provision, the work with the Wise Group, and how arrears are being addressed. Committee confirmed all matters noted and no additional queries to raise.  RM was invited to leave or remain for the rest of the meeting- remained.  Decision Made:		
<ul> <li>Management Accounts approved for lender and website.</li> </ul>	RM	01/03/24
The Chair requested JO to present the report for decision and/or update. JO presented updates progressed since the Nov 2023 review, which committee noted. JO explained the proposed amendments for this review and requested committee to note, discuss and consider. In addition to noting, considering and discussing the proposals within the report, committee considered the queries raised in Decision Time relating to Risk 28 and 76.  Committee discussed risk 28 and highlighted the risk of different inflationary impacts having a diverging impact on income and expenditure, and the need to ensure this divergence is understood and managed in order to be reconciled over time. Committee discussed Risk 76 and agreed important to retain given Scottish Government uncertainty in rents and their recent freezing approach with Council Tax. Committee considered that PHAs membership affiliations were the best mitigations PHA could have in respect of this risk.  Committee noted risks scoring 10 or more as per policy requirement.  Decision Made:		
Approved amendments with business plan and website to be updated. Risk 72 to be removed from risk register. Risks 66, 67, 68 and 69 to be merged into one risk and renamed Duty of Care to Tenant and Resident Safety, and widened to include fire safety, mould and damp, roof anchors, RAAC and HMO licence conditions. Risk 28 to be clarified as discussed. Committee confirmed all matters noted and no additional queries to raise.	JO	20/03/24
6.3 Business General Report		
The Chair requested JO lead the presenting of the report for decision and/or update. JO acknowledged the input of other team members who had undertaken various elements and would present on these. The committee discussed the following elements within the report.		

# **6.3.1 Regulatory Compliance Self-Assessment**

Committee noted the updates on the enhancement suggestions. Committee confirmed their previous decision for a comprehensive review every 3-4 years with ongoing interim annual lighter touch reviews.

# **Decision Made:**

Approved proposal for staff team to undertake interim review of regulatory compliance self-assessment evidence and bring a report to the May 2024 CoM meeting for committee to consider, amend as required and approve. JO 15/05/24

## 6.3.2 Performance Indicators Outcomes to 31/12/2023

JO passed to IF, KB, RR & CM (FCSO,HSM, SHO and SMO) to speak to targets not met at 31/12/2023 and brought to committee attention. IF highlighted staff absence outcomes (volume, spells and length). IF advised on proposed target for 2024/25 and the benchmarking behind this. RR & KB presented on the housing services KPIs not met and plans to improve these; highlighted non "key" performance indicators to bring to committee attention; and advised on proposed targets for 2024/25.

Committee raised gueries on efforts being made to reduce tenancy and factoring debts. RR advised on review and benchmarking work he had being undertaking with other similar RSLs to aid learning within the team. This is being incorporated into arrears work including a more direct approach with customers about what minimum payment arrangements will be accepted; enforcing tenancy conditions including month in advance payment; having more challenging conversations with customers; better managing CAB appointments and follow up by AHO/HOs; doing more income and expenditure analysis with customers; evening visits (taking account of health and safety); and more intense management by RR including more challenging conversations with team members. Committee advised that whilst they were disappointed that this had not happened previously, they understood the focus of work that had been undertaken to get debt cases to the correct position in the process. Committee reminded staff on the priority of reducing debt and expected to see improved performance with the approach explained by RR. RR advised on the improvements in the area of estate management, whilst acknowledging that it was still not where it should be. RR advised that a change of approach had been instructed to the team to have more staff out and about speaking with tenants at their home about what needs addressed. RR advised that letters were to be used for following up, with the first action and ongoing priority being face to face contact with customers.

Committee asked about improvements in ECT standards and performance – RR & CM advised that this is improving but still needs further improvement for close cleaning and litter picking, all of which will be easier to maintain once the correct standard is achieved. JO advised that the nature of estate caretaking always needed intense management whether in house or contracted out, and CM would require to manage intensely and keep on top of.

Committee considered the underperformance in the area of settling in visits. JO advised on the importance of settling in visits happening and within the first 6 week of a tenancy start to aid new tenants with tenancy sustainment. Committee noted that while SPSO stage 1 complaints had an average completion within the five day target, 9 of the 51 were outwith the timescale and hidden in the "average". RR explained the daily monitoring to resolve.

**Decision Made:** 

Approved planned actions to address area of underperformance with update to May CoM.

KB/RR/CM

15/05/24

website to be update	•	s for 2024/25, with	Business Plan and	JO	30/04/24
6.3.3 Strategic Objective to KB to present. KB adwhere some improveme Committee considered, Committee noted that the 2024/25, as determined requested changes from	vised on report ite nts required and the discussed and agree were no propo- at the beginning o	ms highlighted for ne proposed action eed proposals as I sals from staff to a	areas of work as to resolve. Decisions below. alter targets for		
Decision Made:	i dominitico.				
<ul><li>Approved proposed a</li></ul>	actions to achieve	outcomes:			
Objective 1, Priority 3 – be achieved in Q4. This	number of tenants relates to perform	involved in estate nance indicator wor	•	RR	31/03/24
management and the tw Objective 1, Priority 4 – previously highlighted by	CAB appointments	s and income gene lOs will be following		RR	10/04/24
year end income report to Objective 2, Priority 2 – Implemented by 01/04/2	evaluation tool cor		ed and	КВ	31/03/24
Objective 2, Priority 3 ar	nd Objective 3, Prid	•	with partners and	RR/CM	31/03/24
support opportunities to Objective 3, Priority 2 –	Green office strate	_	in Q4 and	IF	31/03/23
implemented by 01/04/2024. ➤ Approved retention of original 2024/25 targets for the SODP, with quarterly					
<ul><li>Approved retention o</li></ul>	f original 2024/25	targets for the SOE	OP, with quarterly	All	15/05/24
<ul> <li>Approved retention o reporting to committe</li> </ul>	•	•	OP, with quarterly	All	15/05/24
	e on outcomes ag  ff Review Day 22/ ents for the day an	ainst target. 03/2024 nd requested comm		All	15/05/24
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<ul> <li>6.3.5 Strategic Objective for 2025-2028 The meeting noted the work for committee during 2024 to set the strategic objectives for the three year period 2025/26, 2026/27 and 2027/28. Decision Made: ➤ Approved proposal to bring report to April CoM to allow committee to consider options for taking forward. </li> <li>6.3.6 SHARE Membership 2024/25</li> </ul>	JO	10/04/24
JO explained the changes in SHARE membership, the costs associated, and the proposal to renew for 2024/25, with a further review for 2025/26 onwards. Committee noted the benefit of SHARE membership, particularly in relation to Regulatory Standard 6.  Decision Made:  Approved renewal of membership for 2024 with further review for 2025/26.  JO advised that all other matters in report were for noting and/or update, with no queries raised in Decision Time. Committee confirmed all matters noted and no queries to raise.	IF/JO	31/03/24
6.4 Social Housing Net Zero Standard Consultation		
The Chair requested KB to present the report for decision and/or update. KB advised that the report was provided to enable committee to consider the consultation from Scottish Government, closing 08/03/2024. KB advised that staff had worked through the consultation documents and presented a proposed response for committee to consider and amend as they required before submission. KB took committee through the proposals within the consultation and explained the proposed responses. Committee discussed the lack of clarity provided by the Scottish Government in the consultation document, particularly in respect of related matters currently being revised, such as SAP and standards to be used. Committee discussed the lack of adequate government funding streams, even if the technology, labour, skills and materials were available.  Decision Made:  Approved consultation response to be submitted before closing date.	КВ	08/03/24
6.5 Housing Services Assurance Report		
The Chair requested KB to present the report for decision and/or update. KB advised report format was the only matter for decision. KB explained the redrafting of the report incorporating items requested by committee including graphs for visually aiding performance monitoring. KB explained that the report is provided to give committee assurance, with the supplementary report giving more operational detail for members who wanted this. JO explained that the assurance report is intended to give committee everything they required for their assurance purpose, with committee to highlight any changes required for this purpose. JO explained that additional work was required for both the assurance and supplementary reports on damp and mould assurance reporting, and this would be considered further by KB and JO and refined for the April 2024 CoM reports. Committee noted updates within report. Moving forward report should detail performance to the month end prior to the CoM meeting reported to, with any important updates to the date of writing the report		

8.1 Treasury Management Quarterly Report RM took committee through the quarterly reporting on treasury management position at 31/12/2023. No liquidity issues, no policy compliance issues, no concerns to bring to committee attention and no decision required.		
8. Items for Update / Noting Only	Lead	Due By
G.05 Data Protection Policy – covered at Item 4, where recommendation to approve review without change was approved.		
7. Policy Review	Lead	Due By
6.7 Membership and Committee Report  The Chair requested IF to present the report for decision and/or update. IF presented report with committee considering Share membership application; and leave of absence request for Laura Nahar. Committee noted David Syme will be standing down from committee this year, and thanked David for his contribution and support. Committee noted and were encouraged to attend the Drumcog training with SHR on 15/04/2024. Committee noted progress with committee annual review.  Decision Made:  ➤ Approved Share membership application from tenant.  ➤ Approved leave of absence for Laura Nahar for 4 meetings.  ➤ Committee confirmed they will try to attend Drumcog training on 15/04/2024 with SHR on new regulatory framework.	IF IF CoM	- - - 15/04/24
None, due to salary ballot being withdrawn and referred to ACAS.	-	-
The Chair requested IF to present the report for decision and/or update. IF advised that the report was initially for Decision due to EVH Salaries ballot. IF updated on ballot being withdrawn and EVH / Unite referral to ACAS. IF advised on detail on staff absence outcomes and costs to 31/12/2023. Committee noted HSCM updates actioned, outcomes of office fire risk assessment and ACS Bi-Annual Audit of Health and Safety Management Systems.  Decision Made:		
<ul> <li>Approved revised format of reports, whilst still being reviewed by HSM and Director for required committee assurance and to minimise duplication with other reports.</li> <li>6.6 Staffing and Health &amp; Safety Report to 31/12/2023</li> </ul>	KB/JO	10/04/24
incorporated (so reporting is up to date and not a duplicate of business plan performance indicator quarterly reporting). Committee confirmed the new layout and incorporation of graphs aided monitoring of outcomes. Committee confirmed the usefulness of the tenant safety compliance table for their assurance, whilst noting further work required on damp and mould reporting. Committee confirmed all matters noted and no additional queries to raise.  Decision Made:		

8.2 Gifts, Hospitality and Dona Committee noted that Report for committee attention and no decise.  8.2 Complaints and Complimer IF advised on new appendix to reat previous report regarding anal complaint referred to insurers. Committee confirmed all matters	r noting only with no concerns ision required.  Int Quarterly Report to 31/12 report taking on comments managers of delayed complaints.	to bring to  /2023 de by committee KB updated on		
9. Correspondence				
Nothing additional.				
10. A.O.C.B.				
The Chair permitted the following IF raised issue with Pineview iPa Isobel will review and contact me three words" concept for passwo	ads requiring password resetti embers affected. Isobel expla	O .		
11. Date of Next Meeting(s)				
Committee and Staff Review Da Drumcog Training – Monday 15/ Management Committee Meetin	/04/2024			
The Chair drew the meeting to a close and thanked everyone for their attendance and input. There being no other business, the meeting closed at 8.10pm.				
Minute Approved by: <u>Linc</u>	da Devlin	Seconded by: Jan	nie Graham	<u>1</u>
Signed by Chairperson: <u>Dar</u> of meeting approving	n Martyn	Date Approved: 1	7 April 2024	4